

# Unjustified Justifications

SYSTEMS AND ENGINEERING TECHNOLOGY

# Presented by



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# Introduction

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To provide examples of what can happen when safety

- ▶ exits the comfort zone
- ▶ encounters the not invented here syndrome
- ▶ is taken out of context

# Standards



Defence Standard 00-56

RTCA/DO-254

IEC 61511

JSP 375

MIL-STD-882

RTCA/DO-178C

RTCA/DO-178B

JSP 430

ARP 4754A

IEC 61508

**There are too many  
standards**

MIL-STD-498

POSMS

JSP 454

IEC 61513

JAR 29

ISO 12207

ARP 4761

CAP 670

Defence Standard 00-55

JSP 520

Why can't we have fewer standards?

Why does everyone have to do it differently?

There must be an easier way to do this

# Standards

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**Unfortunately...**

We can't even agree on basic definitions

## Tolerable Risk

- ▶ *The maximum level of risk of a particular technical process or condition that is regarded as tolerable in the circumstances in question*
- ▶ *A level of risk between broadly acceptable and unacceptable that may be tolerated when it has been demonstrated to be ALARP*
- ▶ *Risk which is accepted in a given context based on the current values of society*
- ▶ *The maximum level of risk of a product that is acceptable to the Railway Authority*

Sometimes we just don't seem to understand what needs to be done



- ▶ Good practice is not the same across industries
  - ▶ Some “good practice” might be considered out of date

- ▶ In some cases companies claim that their processes have been approved by a regulator
  - ▶ They therefore find it difficult to understand why an ISA would need to review and audit those processes

- ▶ Some systems were developed many years ago using the standards and accepted practice that was in place then
  - ▶ This is usually a problem, but not always

- ▶ Getting a contractor to sign up to a specific standard may not provide the outputs that are expected
- ▶ This can be the case when the contractor subcontracts all work
  - ▶ Especially if sub-contractors have no experience of that standard
  - ▶ Or the industry sector
- ▶ It can also be a problem if the contractor does not include the sub-contractor processes and outputs as deliverables

# Standards

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- ▶ There can also be problems if contractors fail to manage their subcontractors and how they are complying with the required standards

- ▶ For example, RTCA/DO-178B is only guidance
  - ▶ So it can be tailored
  - ▶ This might result in reduced levels of assurance

- ▶ Similarly, some standards require aspects such as Integrity Levels to be defined on a case by case basis
  - ▶ This again can lead to lower assurance than expected

- ▶ In some sectors suppliers provide some form of Certification
  - ▶ They can find it difficult to understand why other sectors cannot just accept such certificate and need to undertake audits, etc.



- ▶ Then there is the most common issue
  - ▶ *Sorry, we can't deliver on time and do all the safety work*

- ▶ Current guidance to Government Minister states that
  - ▶ *Standards are voluntary in that there is no obligation to apply them or comply with them, except in those few cases where their application is directly demanded by regulatory instruments*
  - ▶ *They are tools devised for the convenience of those who wish to use them*

# Claims



- ▶ Some claims don't address the requirements
- ▶ For example
  - ▶ *Validation activities will terminate when all the planned activities are complete*

- ▶ Sometimes the purpose of the safety case is not fully understood
- ▶ For example
  - ▶ *This final safety case provides a reasoned justification for the predicted achievement of acceptable safety integrity*

- ▶ Some claims appear to be wishful thinking rather than a reasoned argument
  - ▶ *A wrong setting could be made and go unnoticed, there is confidence that there will not be a problem*

- ▶ Sometimes there is a lack of understanding of basic terminology
- ▶ For example
  - ▶ *The transducer is a simple device, it only converts analogue data to digital data*
  - ▶ *...so we don't have to apply the full rigor of the standard*
  - ▶ *...it includes an FPGA*

- ▶ When software claim limits are used in Fault Trees this can result in strange claims
- ▶ For example
  - ▶ *The probability of system failure is  $7.343232 \times 10^{-31}$*
  - ▶ *The probability of the test system not identifying a defective subsystem is  $4.7 \times 10^{-52}$ , approximately*
  - ▶ *This system has a probability of dangerous failure of  $1.34 \times 10^{-243}$  per year*



# Claims

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- ▶ Good intentions can be undermined by a lack of understanding of the requirements
- ▶ For example
  - ▶ *A contract said that there were no requirement higher than SIL 2, so the design used a mix of COTS and bespoke equipment*
  - ▶ *However SIL 4 requirements were identified following contract award, so an attempt was made to claim that the resultant risks could be addressed using SIL 2 functionality*

# Claims

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- ▶ Some suppliers seem to forget that different customers have different requirements
- ▶ For example
  - ▶ *They supply Boeing, Airbus and many others, if it's good enough for them, why isn't it good enough for you?*

- ▶ Sometimes initial claims are overtaken by events
- ▶ For example
  - ▶ *A Safety Case contained the claim that an item of equipment was considered to be COTS as it had been developed for another project*
  - ▶ *However the other project was cancelled, but the claim was kept in the safety case*

- ▶ Sometimes it seems like clutching at straws
- ▶ For example
  - ▶ *We've identified over 20,000,000 operating hours with no major failures*
  - ▶ *However the supplier recently changed the processor board and the FPGAs*
  - ▶ *As the part number did not change we still consider it to be valid data*

# Claims

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- ▶ There always seem to be problems with making ALARP arguments
- ▶ For example
  - ▶ A hazard analysis identified SIL 4 requirements
    - ▶ However the supplier did not have experience of developing such systems. They recognised that they could train our people, or recruit
    - ▶ They also recognised that they still needed relevant experience, which would take years to obtain
  - ▶ So they did a Cost Benefit Analysis
    - ▶ They worked out that it would cost ££££££££££s to do all that
    - ▶ But only £s to develop to SIL 2
  - ▶ And then claimed that therefore a SIL 2 system satisfied ALARP

# Conclusions

- ▶ Transferable Safety?
  - ▶ Standards
    - ▶ Extreme Caution
    - ▶ Why do it?
  - ▶ Safety Cases
    - ▶ Yes and no
    - ▶ Introduces new risks
  - ▶ Competence
    - ▶ It depends...
- ▶ One way to really find out
  - ▶ See you in court





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